TIPS FOR USING

PRODUCT GOALS IN SCRUM

Roman Pichler romanpichler.com

PRODUCT GOALS IN THE SCRUM GUIDE*

"The product goal describes a future state of the product ... [It] is the long-term objective for the Scrum team."

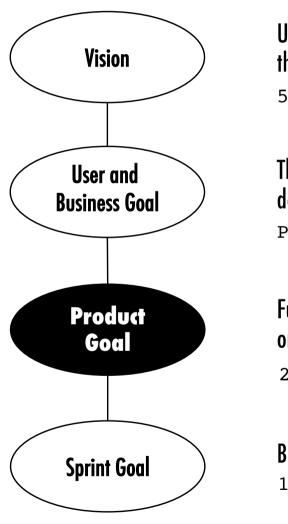
"The product goal is in the product backlog. The rest of the product backlog emerges to define 'what' will fulfill the product goal."

The product owner is accountable for "developing and explicitly communicating the product goal." The entire Scrum team is "focused on one ... product goal."

*Scrum Guide, November 2020



A SET OF CASCADING GOALS



Ultimate purpose, positive change the product should bring about.

5 years plus

The product's value proposition and desired business benefits.

Product life cycle stage

Future state of the product, desired benefit or outcome the product should create.

2-6 months

Benefit of a sprint.

1-4 weeks

Based on Roman Pichler, "How to Lead in Product Management"



SAMPLE GOALS

Vision

Help people eat healthily.



User and Business Goal

Reduce the risk of developing type-two diabetes; create new revenue source.



Product Goal

Help the users understand their eating habits and acquire an initial user base.



Sprint Goal

Validate that users are willing to share personal information when activating the app.



PRODUCT GOALS AND GOAL-ORIENTED ROADMAPS

Date	1st quarter	2 nd quarter	3 rd quarter
Name	MVP	Version 2	Version 3
Product Goal	Help the users understand their eating habits and acquire an initial user base	Improve the users' eating habits and grow the user base	Help the users get fitter and generate revenue thorugh in-app purchases
FEATURES	 Healthy eating dashboard Integration with smart watches and fitness devices 	 Recipes and shopping lists Social media integration 	 Personalised advice (coach) Weight loss Integration with scales
Metrics	Be in the top 15 diabetes apps six weeks after launch	Activations, engagement, NPS	Revenue from in-app purchases two weeks after release

www.romanpichler.com
Template version 02/20

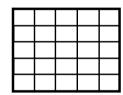
This work is licensed under a Creative Commons Attribution-ShareAlike 4.0 Unported license





PRODUCT GOALS AND THE PRODUCT BACKLOG

Product Roadmap



Which specific outcomes the product will create in the next 9-12 months?

- Product goals
- Dates or timeframes
- Selected coarse-grained features

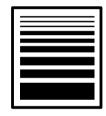


Product Goal

Focuses the product backlog.

Helps determine the right backlog items.

Product Backlog

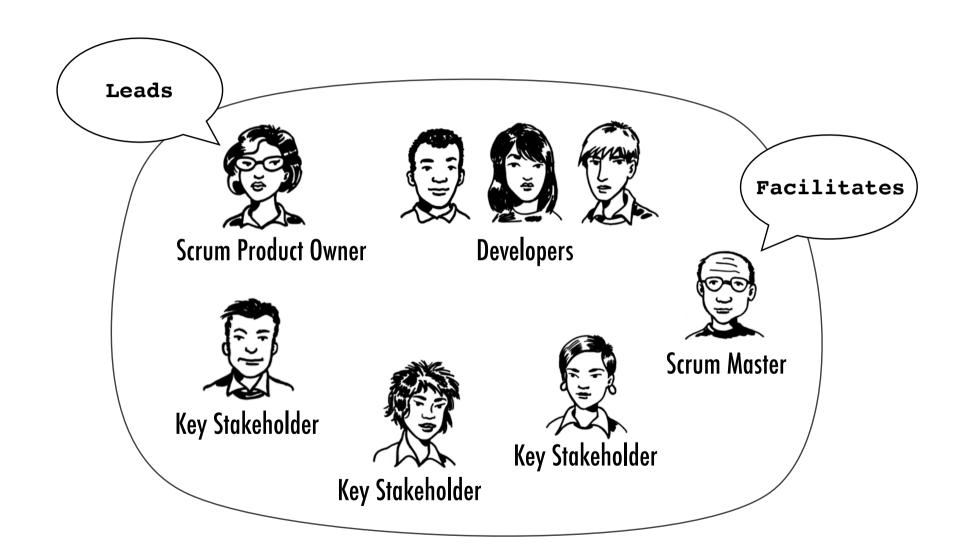


Which UX design and functionality should the product offer to meet the next product goal?

- Product goal
- Epics, user stories
- Workflows and journeys
- Sketches, mock-ups
- NFRs



COLLABORATIVE GOAL SETTING



SUMMARY

Product goals are great to express specific, measurable **outcomes** or **benefits** a product should create.

Determine the product goals for the next 12 months and capture them on the **product roadmap**. Make sure that they are connected to the overarching user and business goals in the product strategy.

Set product goals **together** with the key stakeholders, developers, and Scrum Master. This maximises the chances that people **support** the goals and want to achieve them.

Use the next product goal to **focus** your **product backlog**: Its contents should serve to meet the goal.



THANK YOU FOR YOUR ATTENTION

You can find more information at:

romanpichler.com

Please send questions & feedback to:

info@romanpichler.com

